MEMORANDUM OF DELEGATION

CONTRACT AUTHORITY

To: Mike O'Donnell

Director, Center for Industrial Research and Service (CIRAS)

Pursuant to Iowa State University's Contracting Authority Policy, the President of ISU has delegated to me as Senior Vice President and Provost the authority to sign agreements for educational consortia, joint educational programs, cooperative education, service learning, internship opportunities and academic instruction provided by others. The Contracting Authority Policy also permits me to delegate my authority to others.

I authorize you to sign agreements on behalf of the University as listed below:

Student Project Agreements, so long as such agreements are in a form approved by the Office of General Counsel.

You do not have authority to re-delegate this authority.

This delegation shall be effective so long as you remain in your position as Director of CIRAS unless revoked sooner by the President of Iowa State University, by me, or by my successor. This delegation is in addition to, and does not supersede, any delegation issued to you by Interim Vice President for Economic Development and Industry Relations David Spalding.

Effective the 16th of June, 2023.

Jonathan Wickert

Landwhat

Senior Vice President and Provost

cc: Office of General Counsel